



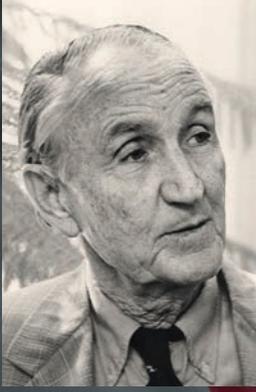
THE MAUREEN  
AND MIKE MANSFIELD  
FOUNDATION



THE  
MIKE MANSFIELD  
FELLOWSHIPS

ADVANCING UNDERSTANDING  
AND COOPERATION IN  
U.S.-JAPAN RELATIONS





“...knowledge is essential for acceptance and understanding. By examining the political heritage, the economic experience and even the national myths that tie people together; by exploring the cultural, religious, and social forces that have molded a nation, we can begin to better understand each other and contribute to the knowledge and understanding that will strengthen our ties of friendship and lead to a better world.”

—*Mike Mansfield*

“...a vigorous program of exchanges is the surest way, over the long term, to build a true community of Asia Pacific nations.”

—*Mike Mansfield*



This program is funded by the U.S. Department of State and administered by the Maureen and Mike Mansfield Foundation.

## THE MIKE MANSFIELD FELLOWSHIPS

“It has long been evident that the U.S.-Japan relationship has far-reaching consequences not only for the Pacific region but also for other parts of the world. In establishing the Mike Mansfield Fellowships, the U.S. Congress has taken an important step toward developing a new generation of government officials with a deeper understanding of Japan and close working relationships with Japanese officials.

With the strong support of the government of Japan, the Mansfield Fellowship Program gives U.S. government officials a unique opportunity to learn about Japan and its government from the inside.

We are pleased to see that U.S. agencies are making significant use of the Fellows who have completed the program, assigning them responsibility for Japan issues and cooperative programs and relying on their expertise and advice on how to work with Japan and foster close coordination on a wide range of issues. It is our sincere hope that U.S. government agencies will continue to promote this creative initiative by encouraging the participation of their rising officials who have a career interest in the issues important to the U.S.-Japan relationship. We have no doubt that the Mansfield Fellows will continue to be great assets to the United States as we seek to advance our interests and values in the Asia-Pacific region and beyond.”



Jon Tester  
Senator



Steve Daines  
Senator



Gregory W. Meeks  
Congressman



Joaquin Castro  
Congressman

## ABOUT THE MIKE MANSFIELD FELLOWSHIPS



### PROGRAM OVERVIEW

The Mansfield Fellowship Program—named after Mike Mansfield, former U.S. ambassador to Japan, U.S. Senate majority leader, and U.S. congressman from Montana—is a first-of-its-kind program for the United States and Japan.

The Mansfield Fellowship Program is now structured to allow Fellows to participate in a one-year program in Japan. This program duration is expected to increase the number of Fellows who are able to participate and preserves the principles behind the program and the features that make it a unique professional development opportunity for U.S. federal government employees.

The Mansfield Fellowship Program includes a seven-week homestay and intensive Japanese language program in Ishikawa Prefecture and ten months of placements in Tokyo. During the year in Japan, Fellows will develop an in-depth understanding of Japan's government and policymaking process and establish relationships with their counterparts in the government of Japan and the business, professional, and academic communities. After completing the program, the Fellows are required to serve at least two additional years in the federal government, where it is anticipated they will continue to work on projects involving Japan issues.

The Mansfield Fellowship Program is administered by the Maureen and Mike Mansfield Foundation, with the United States Department of State, Bureau of Educational and Cultural Affairs, as grantor. The program receives significant in-kind support from the government of Japan and the Ishikawa Prefectural Government. Additional support comes from corporate sponsors and foundations.

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*I have had many opportunities to see the enduring value of the Mike Mansfield Fellowship Program. More than fifteen years ago I helped write the legislation that created the program, and in recent years my office has welcomed several Mansfield Fellows. The Mansfield Fellowship Program is accomplishing just what we hoped it would — alumni Fellows are contributing to greater understanding and cooperation between the U.S. and Japan. The U.S.-Japan relationship has matured since the early 1990s and the Mansfield Fellowship Program has played an important part in this process. Mansfield Fellows' commitment and contributions to the relationship have helped maintain the stability we value and rely on as we look to the future of the alliance.*

— Yoshimasa Hayashi, Member of House of Councillors

## PROGRAM OBJECTIVES AND BENEFITS

The Mansfield Fellowship Program was established by the U.S. Congress in 1994 to build a corps of U.S. federal government employees with proficiency in the Japanese language and practical, firsthand knowledge about Japan and its government. Through their placements, Fellows develop networks of contacts in Japan and an understanding of the political, economic and strategic dimensions of the U.S.-Japan relationship.

Mansfield Fellowship Program alumni have skills, contacts and expertise that facilitate their agencies' work on Japan-related programs and policies. They return to federal service with a deep, practical understanding of Japan, including knowledge of:

- the Japanese language;
- Government of Japan policies, including how the government addresses issues in Fellows' professional fields;
- Japanese decision making, including how their counterpart agencies in Japan are organized and make decisions; and
- Japanese society and culture.

Alumni Fellows have direct responsibility for a wide variety of Japan issues, provide counsel to their agencies on Japan-related matters and help expedite the resolution of issues involving Japan.

**Many of the Fellowship Program's 150 alumni have been promoted or assigned to federal government positions with direct responsibility for issues involving Japan and Asia, including:**

- Principal Commercial Officer, U.S. Consulate General, Osaka-Kobe
- Assistant Customs Attaché, U.S. Embassy, Tokyo
- Commercial Attaché, U.S. Embassy, Tokyo
- Director, Army Technology Programs, U.S. Embassy, Tokyo
- Deputy Director, Agricultural Trade Office, U.S. Embassy, Tokyo
- Deputy Director, Department of Energy Japan Office, U.S. Embassy, Tokyo
- Financial Attaché, U.S. Embassy, Tokyo
- Legal Attaché, U.S. Embassy, Tokyo
- Mutual Defense Assistant Attaché, U.S. Embassy, Tokyo
- Senior Federal Aviation Administration Representative, Pacific Rim, U.S. Embassy, Tokyo
- Japan and Mongolia Country Director, Headquarters, U.S. Pacific Command, U.S. Air Force
- Deputy Chief, Government Relations Branch, Headquarters, U.S. Forces Japan
- U.S. Marine Corps Liaison Officer to the Japan Ground Self Defense Force
- Commander, Fleet Activities Yokosuka, Japan, U.S. Navy
- Director's Advisor, U.S. Executive Director's Office, Asian Development Bank
- International Trade Specialist, Office of Japan, International Trade Administration, U.S. Department of Commerce
- Senior Advisor to Deputy Assistant Secretary for Asia, U.S. Department of Commerce
- Senior Counsel for Japanese Trade Affairs, U.S. Department of Commerce
- Asia/PACOM Director & Senior Foreign Affairs Advisor, Office of the Under Secretary of Defense for Policy, U.S. Department of Defense
- Principal Director, Space Policy Office, U.S. Department of Defense
- Regional Director for Northeast Asia, U.S. Department of Defense
- Senior Foreign Affairs Advisor, Asia, U.S. Department of Defense
- Senior Country Director for Japan, Office of the Secretary of Defense, U.S. Department of Defense
- Assistant Director for Asia-Pacific, U.S. Food and Drug Administration, U.S. Department of Health and Human Services
- Special Counsel for International Trade, U.S. Department of Justice
- Foreign Affairs Officer, Office of Japan Affairs, U.S. Department of State
- Senior Japan Analyst, U.S. Department of State
- Deputy Assistant Secretary for Aviation and International Affairs, U.S. Department of Transportation
- Director, Asia-Pacific Office, Federal Aviation Administration, U.S. Department of Transportation
- Director, Office of East Asia, U.S. Department of the Treasury
- Director, International Economics, National Security Council
- Deputy Assistant U.S. Trade Representative for Japan, Office of the United States Trade Representative
- Director for Japan Affairs, Office of the United States Trade Representative



## THE FELLOWSHIP YEAR

### JAPANESE LANGUAGE TRAINING

Fellows begin the program with a seven-week course of intensive Japanese language study in Ishikawa Prefecture, Japan. Resources for pre-departure language training are also available to Fellows with low-level Japanese proficiency. The Ishikawa immersion program—which includes a homestay, cultural activities, and professional site visits—improves the Fellows' Japanese speaking and listening skills and builds their confidence in using Japanese. It also introduces the Fellows to Japanese culture outside Tokyo and helps them adjust to living in Japan. At the conclusion of the homestay, Fellows move to Tokyo to begin their placements.



Fellows begin the program with a course of intensive Japanese language study in Ishikawa Prefecture, followed by language training classes in Tokyo.

### PLACEMENTS

Following the Ishikawa Prefecture language training, Fellows travel to Tokyo to begin ten months of placements, further language training, and supplemental education programs and study tours. In their placements, Fellows work full-time with their Japanese colleagues on issues relevant to their professional expertise and provide their perspective while learning from their Japanese counterparts. Given that ministries and agencies have overlapping jurisdiction over certain issues, most Fellows work in more than one government office during the year in Japan. In addition, Fellows have benefited from the perspective gained by working in the offices of Japanese

National Diet (parliament) members and private companies and may participate in a one-week administrative training program provided for Japanese mid-career level civil servants. Placement details are negotiated with the government of Japan prior to moving to Tokyo and begin with a detailed placement plan included in the program application. This plan will be tailored to the interests of Fellows and their agencies and will be considered by Embassy of Japan attachés in Washington, D.C., Japan's National Personnel Authority, and the agencies where Fellows request to be placed. In addition to their placements, Fellows participate in a weekly language class.



Placement details are negotiated with the Japanese government before the Fellows move to Japan. Soon after their arrival in Tokyo Fellows meet with host agency representatives to discuss their placements.

## POST-FELLOWSHIP RETURN TO U.S. AGENCIES

Following the year in Japan, Fellows are required to return to U.S. federal government service for a minimum of two years. It is expected that agencies sending officials to the program will use Fellows' expertise and network of contacts to benefit the agency in Japan-related work. As alumni, Fellows participate in Foundation-sponsored professional development activities and programs and are expected to participate in educational outreach programs and assist the Foundation in the recruiting, training and orientation of new Fellows.



In Japan, Fellows participate on a daily basis in office activities and have opportunities to share their expertise in presentations to their colleagues and the public.



During the Fellowship year in Japan, Fellows participate in supplemental seminars on trade, security, politics, and other issues of interest. The twenty-second group of Fellows met with Waseda University Professor Mieko Nakabayashi, who served as a Member of Japan's House of Representatives from 2009 to 2012.



Fellows develop a broad-based understanding of Japan through study tours, site visits, and business travel with their Japanese counterparts.

*During my time at the Defense Department, I observed that Mansfield Fellows from the department gained firsthand knowledge of how Japan develops and implements its security and defense policies, and enhanced their expertise on issues ranging from bilateral cooperation on missile defense and humanitarian assistance to logistics planning and acquisition programs. Their Fellowships prepared them for positions with responsibility for planning operations, contributing to policymaking, and analyzing issues critical to the bilateral relationship and to regional security. In my new position I have had the opportunity to view U.S. relations with Japan and the U.S. shift toward the Asia-Pacific from a congressional perspective and have gained further appreciation for the importance of Mansfield Fellows' insights and experience and the ongoing need for the Fellowship Program to help ensure the U.S. and Japan are well positioned to together meet the challenges and opportunities of the twenty-first century.*

— Michael Schiffer, Senior Advisor/Counselor, U.S. Senate Committee on Foreign Relations, former Deputy Assistant Secretary of Defense for East Asia, U.S. Department of Defense

# THE APPLICATION PROCESS

## ELIGIBILITY

Detail to the Mansfield Foundation

- Fellows from the executive branch participate in the program as detailees to the Mansfield Foundation. During the one-year program, executive branch Fellows' home agencies are required to continue paying Fellows' salaries and benefits and must guarantee Fellows will have a position upon their return.
- Fellows from the legislative and judicial branches participate as non-detailees.
- Prior to submitting an application, prospective Fellows must have the approval of their home agency.

## GENERAL

- Applicants must be U.S. citizens
- Applicants must be federal government employees with at least two consecutive years of service by, and immediately preceding, July 1, 2019

## HOW TO APPLY

For complete information on the application process, selection criteria, placement proposal, compensation and benefits, allowance, and major program requirements, please see <http://mansfieldfellows.org/>

Please visit our website to register for and complete the online application.

Applicants are invited to attend a Fellowship information session at the Mansfield Foundation's Washington, D.C., office. For more information, please visit [www.mansfieldfellows.org/overview/attend-an-information-session/](http://www.mansfieldfellows.org/overview/attend-an-information-session/)

Following their year in Japan, alumni Fellows participate in Foundation-sponsored outreach programs, share their expertise at meetings and conferences, and maintain contact with their counterparts in Japan.

## ELEMENTS OF THE APPLICATION

The selection committee will review only **complete** application packages. Each package must include:

- Authorization for participation from the applicant's agency. Applicants from the legislative and judicial branches participate as non-detailees and therefore are not required to submit agency authorization.
- Mansfield Fellowship Program Online Application
- A 500-word placement plan that explains clear goals and objectives; placement preferences for the ten months in Japan; interest and involvement of the applicant's agency in U.S.-Japan issues; how the applicant anticipates that the agency may use the Fellow's expertise upon return; and how participation in the Fellowship will contribute to the agency's mission.
- A 300-word personal statement that speaks to the applicant's motivation for applying, as well as his/her ability and willingness to adapt to working in a Japanese government office.
- Three confidential recommendations (one page each) from individuals who have first-hand knowledge of the applicant's qualifications and character. One recommendation must come from a current and immediate supervisor and one must come from an agency official (both letters on agency letterhead) who can comment on the merits of the applicant's proposal, including how the applicant's participation will benefit the agency.



## THE SELECTION PROCESS

The Mike Mansfield Fellowship Program is competitive and awarded solely on merit based on each applicant's qualifications relative to the entire pool of applicants. Up to ten Fellows may be selected each year. Selection decisions are made by a binational selection committee comprised of former U.S. government officials, business people and other Japan experts.

*The Mansfield Foundation complies with relevant civil rights laws prohibiting discrimination and makes efforts to recruit applicants reflecting all aspects of the diversity of the United States.*

The selection process involves:

- initial screening of applications by Mansfield Foundation staff to eliminate ineligible applicants and to identify the most promising applicants
- preliminary interviews by Mansfield Foundation staff (if necessary)
- selection committee review of the application materials of the most promising applicants
- a two-day selection committee meeting (including applicant interviews and a group exercise)

## THE SELECTION TIMELINE

**October 31, 2018:** Mansfield Fellowship Application form and all supporting documents due.

**November 2, 2018:** Notification of applicants who are selected for personal interviews. Timely acceptance of interview invitations is expected.

**November 15–16, 2018:** Interviews in Washington, D.C. The Foundation will fully cover costs for non-local Fellowship candidates' travel and accommodations.

**November 19, 2018:** Fellowships awarded.

**July 1, 2019:** Program begins.

**June 30, 2020:** Program ends.

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*I think the Mike Mansfield Fellowship is the most unique fellowship in the world—bar none. I know of no other fellowship where fellows receive language training, a homestay and then have the opportunity to work side-by-side with foreign government officials on important policy issues. For me, being a Mike Mansfield Fellow has been one of the single best experiences of my life. Working now at USTR on Japan issues, I have regular contact with Japanese government officials and use my Mansfield Fellowship experience daily.*

— David Boling, Deputy Assistant USTR for Japan, Office of the United States Trade Representative, Mansfield Fellow 1999–2001



## FELLOWSHIP ALUMNI A RECORD OF ACHIEVEMENT

Since 1995, a total of 150 Mansfield Fellows, representing twenty-eight U.S. agencies and the U.S. Congress, have completed the program. Alumni Fellows have been promoted or assigned to federal government positions with direct responsibility for a wide variety of issues involving Japan. They return to Japan on a regular basis to conduct business with former colleagues in the Japanese government and expand areas of mutual interest.

### FELLOWSHIP ALUMNI INCLUDE:



**Amanda Van den Dool**  
Donor Coordination Advisor,  
Power Africa, U.S. Agency for  
International Development  
(USAID)/Southern Africa,  
Mansfield Fellow 2010–2012

*“My experience as a Mansfield Fellow has been invaluable to me, both personally and professionally. Before becoming a Mansfield Fellow, I had no experience living, working or traveling in Asia. I spent my year as a Mansfield Fellow learning about Japan’s approach to Official Development Assistance (ODA), through placements at the Ministry of Foreign Affairs, the Japan International Cooperation Agency (JICA), the National Diet, and UNIQLO/ Fast Retailing’s Corporate Social Responsibility (CSR) unit. In addition to the rich experience I had working and living in Tokyo, I also had the unique opportunity to jointly travel with my Japanese counterparts to Kenya, Ghana and Bangladesh, in order to see and experience first-hand Japan’s international development priorities and project implementation processes. The knowledge that I gained and the relationships I was able to build through the Mansfield Fellowship helped me immensely while I was the U.S.-Japan liaison in USAID’s Office of Donor Engagement and in my new role as Donor Coordination Advisor with Power Africa.”*



**Lauren Damme**  
International Relations Officer,  
Division of Monitoring and  
Evaluation, Office of Child  
Labor, Forced Labor and Human  
Trafficking, Bureau of International Labor Affairs,  
U.S. Department of Labor, Mansfield Fellow  
2016–2017

*“During my year in Japan, I was able to learn a massive amount of Japanese, make new friends (Japanese volleyball teams!), and develop professional connections important to my home office’s work on child labor, forced labor, and human trafficking. I spent my entire time with the Japan International Cooperation Agency’s (JICA) Evaluation Department and gained valuable insights into how Japan accomplishes overseas assistance in ways different from the U.S. government approach to similar work. My JICA colleagues were welcoming and amazingly generous in allowing me to work on a wide variety of projects, both in Japan and overseas, that expanded my technical and programmatic areas of expertise. We are still working together today. My time as a Mansfield Fellow was incredible for both personal and professional reasons, and I highly recommend the program.”*



**Yuri Arthur**  
Commercial Officer/  
International Trade Specialist,  
United States and Foreign  
Commercial Service,  
United States Department of Commerce,  
Mansfield Fellow 2013–2014

*“As the U.S.-Japan relationship is second to none, the Mansfield Fellowship Program is a second to none professional development opportunity for seasoned Japan specialists and first timers alike. While I came in with Japan experience, my Fellowship year was filled with new experiences and countless learning opportunities. Whether it was visiting the Onagawa nuclear reactor, observing Rakuten’s “Englishnization” program, helping train 151 Uniqlo new hires, or helping coordinate the fifth*

*U.S.-Japan Clean Energy Policy Dialogue, I took away knowledge, contacts, and improved language skills. Following the Fellowship, I transitioned directly into my role as Commercial Officer at the U.S. Embassy in Japan, working under Ambassador Caroline Kennedy. While in Japan, I led a delegation of ninety business executives to the SelectUSA Investment summit, served as a control officer assigned to the G7 Ise-shima Summit, and handled the first visit by Department of Commerce Secretary Wilbur Ross to Japan. Following a four-year tour in Japan, I was assigned to the Philippines. Currently, as Commercial Officer, I still utilize my Japan background, helping connect U.S. and Japanese firms to collaborate on infrastructure projects in the Philippines.”*



**Kenneth Cavanaugh**

Associate Director, Division of Cardiovascular Devices, U.S. Food and Drug Administration, Mansfield

Fellow 2016–2017

*“As a Mansfield Fellow, I feel extremely fortunate to have had the opportunity to learn firsthand about the current environment for healthcare technology development, regulation, and utilization in Japan. By working directly with my counterparts in the Japanese agencies responsible for policy development and implementation in these areas, I gained a greater understanding of the Japanese regulatory process and of the unique opportunities and challenges affecting the domestic healthcare field. In addition, I benefited from being able to work more closely with non-government stakeholders and learn from their experiences and perspectives. As a result of my time as a Fellow, I feel much better prepared not only to continue my work protecting and promoting public health in the United States, but also to identify and contribute to future U.S.-Japanese collaborations intended to improve access to promising medical technology in both countries.”*



**Jeffrey J. Kim**

Commander, Fleet Activities Yokosuka, Japan, United States Navy, Mansfield Fellow 2015–2016

*“The Mansfield Fellowship prepared me like no other professional experience to support and contribute to the U.S.-Japan alliance. I could not have imagined a more meaningful and beneficial year leading up to my current duties in charge of the largest U.S. naval installation in Japan. Working alongside Japanese colleagues in the defense and foreign ministries, the Diet, and at the prefectural level, I gained insights and understanding that far surpassed what I had previously attained while stationed in Japan multiple times. As unique as it was to be immersed inside another government, it was the total package—including language and cultural training, friendships, networking opportunities, and unparalleled access to Japan’s present and future leaders—that made for an extraordinary, life-enhancing twelve months.”*



**Michael Fletcher**

Technical Advisor for Partnerships, Aeronautics Research Mission Directorate, National Aeronautics and Space Administration, Mansfield Fellow 2016–2017

*“Returning from my Fellowship year in Japan, I’ve been able to make significant contributions to NASA’s bilateral relationship with Japan. The personal relationships that I was able to cultivate during my placements have led to opportunities for NASA in ways that wouldn’t have been possible before. For example, I’ve arranged many meetings and visits for both Japanese officials to the United States and NASA officials to Japan, providing each with specific insights to enable them to get the most of their interactions. I’m considered an expert in Japanese affairs and my opinion is highly valued. The Fellowship has opened up new career opportunities that have been very rewarding to me while at the same time providing a significant benefit to NASA.”*

## THE MANSFIELD FELLOWS IN JAPAN 2018–2019



### Richard Banh

Financial Management  
Analyst, General Services  
Administration

**OBJECTIVE:** Develop a comprehensive insight on Japan's long-term budget formulation process, especially how various institutions and practices shape the overall budget process. Gain an in-depth understanding of how Japan uses data to formulate, implement and coordinate its economic and financial policies. Examine Japan's role as an economic leader in Asia and how the Japanese government engages with its neighbors and participates in regional economic forums.



### Logan Barlow

KC-135R Aircraft  
Commander, Captain, United  
States Air Force

**OBJECTIVE:** Develop an in-depth understanding of the integrated regional security efforts of Japan and the United States to provide continued stability to East Asia. With a focus on interpersonal relationships, identify appropriate and realistic opportunities for deeper U.S.-Japan cooperation through joint training, humanitarian assistance and multi-lateral peace efforts in the region.



### Charles Jake Cadwell

Cyberspace Operations Officer,  
Major, United States Air Force

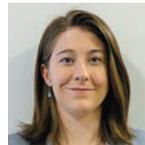
**OBJECTIVE:** Observe and understand the approach of the Japanese government and industry in the development of cyber policy and implementation of solutions to emerging workforce training issues. Identify novel and unique solutions to cyber and bilateral issues facing the U.S.-Japan alliance and develop relationships in order to promote resolution of issues common to both governments.



### Gabriel Mahns

Compliance Specialist, Federal  
Aviation Administration, U.S.  
Department of Transportation

**OBJECTIVE:** Gain a comprehensive understanding of Japan's national and international policymaking focused on air transportation, trade in aerospace products, and collaboration to create a safer, more efficient and sustainable global air transportation system. Upon return to the Federal Aviation Administration, seek out opportunities to use the knowledge gained to strengthen collaborative efforts and foster new partnerships where opportunities exist.



### Laura Marshall

Captain/Space Operations  
Officer, United States Air Force

**OBJECTIVE:** Learn about Japanese government and industry perspectives on space policy and how Japan will meet upcoming challenges in the increasingly contested space domain. Understand current operations and the future of Japan's Space Situational Awareness program. Build relationships with Japanese government officials and other stakeholders for continuous improvement of Space Situational Awareness sharing.

**Ian Morrison**

Meteorologist, National Oceanic and Atmospheric Administration

**OBJECTIVE:** Collaborate with the Japan Meteorological Agency (JMA) to enhance weather forecast operations between JMA and the U.S. National Weather Service. Strengthen cooperation in the field of disaster risk management and sharing atmospheric data. Return to U.S. federal government service with a practical understanding of Japanese language and Japan's atmospheric/environmental policies.

**Tony Nakanishi**

Reliability and Risk Analyst, Nuclear Regulatory Commission

**OBJECTIVE:** Gain broad knowledge of Japan's approaches to nuclear safety and develop relationships to further support U.S.-Japan cooperation in nuclear safety. Learn from Japan's implementation of post-Fukushima reactor licensing and oversight processes to inform U.S. regulatory activities. Exchange technical expertise on risk-informed approaches being developed and implemented by the regulator and the industry. Observe and learn from the unprecedented decommissioning efforts at the Fukushima Daiichi nuclear plant. Deepen understanding of Japan's national decision making processes related to nuclear energy policy issues.

**Michele Tempel**

Civil Engineer Officer, Captain, United States Air Force

**OBJECTIVE:** Learn about Japan's environmental policy development and implementation as reflected in the sustainable design and construction of government infrastructure. Understand Japan's domestic and international contributions towards combatting climate change through market mechanisms, engineering technologies, and the built environment. Explore Japan's sustainable asset management practices and optimization of resources in the construction and maintenance of facilities. Build partnership capacity and apply experiences towards the operation of U.S. government facilities in Japan to serve as better stewards of the host nation's natural capital.

**Heather Ward**

International Cooperation Specialist, U.S. Agency for International Development

**OBJECTIVE:** Attain an in-depth understanding of how Japan makes strategic decisions for prioritizing, managing, and coordinating Official Development Assistance (ODA) in the Indo-Pacific region. Learn more about private sector engagement in foreign assistance programs. Explore ways to strengthen donor coordination efforts.

# MANSFIELD FELLOWSHIP PROGRAM PARTICIPATING AGENCIES AND ORGANIZATIONS

## EXAMPLES OF U.S. DEPARTMENTS AND AGENCIES PARTICIPATING IN THE MANSFIELD FELLOWSHIP PROGRAM OR EMPLOYING FELLOWS

Agency for International Development  
(Four Fellows)

Department of Agriculture  
(Two Fellows)

Department of Commerce  
(Fourteen Fellows)

Department of Defense  
(Thirty-nine Fellows)

Department of Education  
(Two Fellows)

Department of Energy  
(Four Fellows)

Department of Health and Human  
Services (Twelve Fellows)

Department of Homeland Security  
(Three Fellows)

Department of Justice  
(Thirteen Fellows)

Department of Labor

Department of State (Eleven Fellows)

Department of Transportation  
(Thirteen Fellows)

Department of the Treasury  
(Nine Fellows)

Environmental Protection Agency  
(Nine Fellows)

Executive Office of the President

Export-Import Bank of the United  
States (Two Fellows)

Federal Communications Commission  
(Three Fellows)

Federal Deposit Insurance  
Corporation

Federal Energy Regulatory  
Commission

Federal Reserve System

National Aeronautics and Space  
Administration (Two Fellows)

Nuclear Regulatory Commission  
(Three Fellows)

Office of the United States Trade  
Representative

Small Business Administration

U.S.-China Economic and Security  
Review Commission

U.S. Congress (Seven Fellows)

U.S. General Services Administration  
(Two Fellows)

U.S. Securities and Exchange  
Commission (Two Fellows)

## GOVERNMENT OF JAPAN MINISTRIES AND AGENCIES/QUASI-GOVERNMENTAL ORGANIZATIONS IN WHICH FELLOWS HAVE BEEN PLACED

Aichi Prefectural Police Headquarters

Bank of Japan

Cabinet Office

Cabinet Secretariat

Chiba Prefectural Police Headquarters

Deposit Insurance Corporation

Electronic Navigation Research  
Institute (ENRI)

Financial Services Agency

Fire and Disaster Management Agency

Fisheries Research Agency

Fisheries Technology Center of  
Kanagawa Prefecture

Fukuoka Air Traffic Management  
Center

Fukushima Prefectural Government

Hiroshima City

Hokkaido Prefectural Government

Japan Aerospace Exploration Agency  
(JAXA)

Japan Agency for Medical Research  
and Development (AMED)

Japan Atomic Energy Agency

Japan Automobile Standards  
Internationalization Center (JASIC)

Japan Bank for International  
Cooperation (JBIC)

Japan Coast Guard (JCG)

Japan External Trade Organization  
(JETRO)

Japan Fair Trade Commission

Japan Federation of Medical Devices  
Associations

Japan Fisheries Cooperatives

Japan Fisheries Research and  
Education Agency

Japan International Cooperation  
Agency (JICA)

Japan Nuclear Safety Institute

Japan Patent Office

Japan Red Cross Society

Kanagawa Prefecture Fisheries  
Technology Center

Kanagawa Prefectural Government

Kanagawa Prefectural Police  
Headquarters

Kobe Plant Protection Station

Kyoto Prefectural Police Headquarters

Ministry of Agriculture, Forestry  
and Fisheries

Ministry of Defense

Ministry of Economy, Trade  
and Industry (METI)

Ministry of Education, Culture,  
Sports, Science and Technology

Ministry of Environment

Ministry of Finance

Ministry of Foreign Affairs

Ministry of Health, Labour and Welfare

Ministry of Justice

Ministry of Land, Infrastructure,  
Transport and Tourism

Ministry of Internal Affairs  
and Communications

National Cancer Center Hospital

National Institute of Defense Studies

National Institute of Health Sciences

National Institute of Public Health

National Institute of Radiological  
Sciences

National Personnel Authority

National Police Agency

National Research Institute of Far Seas  
Fisheries (NRIFSF)

National Traffic Safety and  
Environment Laboratory

New Energy and Industrial  
Technology Development  
Organization (NEDO)

Nippon Export and Investment  
Insurance (NEXI)

Nuclear Regulation Authority

Nuclear Risk Research Center

Organization for Cross-regional  
Coordination of Transmission  
Operators, Japan (OCCTO)

Osaka Prefectural Police Department

Pharmaceuticals and Medical Devices  
Agency (PMDA)

Reconstruction Agency

Saga Prefectural Government

Saga Prefectural Police Headquarters

Saitama Prefectural Police Headquarters

Securities and Exchange Surveillance  
Commission

Shimane Prefectural Government

Shimane Central Hospital

Shizuoka Prefectural Government

Sumida City Office

Supreme Court

Tokyo Customs

Tokyo District Court

Tokyo District Public Prosecutors  
Office

Tokyo High Court

Tokyo Metropolitan Government

Tokyo Metropolitan Police Department

Yamashina Institute for Ornithology

Yokohama City

Yokohama Plant Protection Station

**DIET INTERNSHIPS****(Lower House)**

Keiichiro Asao  
Takako Ebata  
Toshiaki Endo  
Seishiro Eto  
Tatsuo Fukuda  
Takuya Hirai  
Katsuei Hirasawa  
Hiroshi Imazu  
Kazunori Inoue  
Shigeru Ishiba  
Shintaro Ito  
Tatsuya Ito  
Koji Kakizawa  
Takaaki Katsumata  
Takeo Kawamura  
Katsuyuki Kawai  
Jiro Kawasaki  
Minoru Kihara  
Hitoshi Kikawada  
Shuji Kira  
Minoru Kiuchi  
Yuriko Koike  
Shinjiro Koizumi  
Taro Kono  
Takashi Kosugi  
Akihiko Kumashiro  
Hideki Makihara  
Karen Makishima  
Asahiko Mihara  
Norio Mitsuya  
Masahito Moriyama  
Akihisa Nagashima  
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## **The Mike Mansfield Fellowship Program**

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